

# 2025

Hernando County Education Direct  
Support Organization, Inc.

Financial Statements and  
Independent Auditor's Report

June 30, 2025 and 2024

**PURVIS GRAY**  
CERTIFIED PUBLIC ACCOUNTANTS

**FINANCIAL STATEMENTS  
AND  
INDEPENDENT AUDITOR'S REPORT**

**HERNANDO COUNTY EDUCATION DIRECT  
SUPPORT ORGANIZATION, INC.  
BROOKSVILLE, FLORIDA**

**JUNE 30, 2025 AND 2024**

**TABLE OF CONTENTS**

|  |            |
|--|------------|
| <b>Independent Auditor's Report</b> .....  | <b>1-3</b> |
| <b>Management's Discussion and Analysis</b> .....  | <b>4-7</b> |
| <b>Financial Statements</b>  |            |
| Statements of Net Position .....   | 8          |
| Statements of Revenues, Expenses, and Changes in Fund Net Position.....  | 9          |
| Statements of Cash Flows .....   | 10         |
| Notes to Financial Statements .....  | 11-16      |
| <b>Additional Elements of Report Prepared in Accordance with<br/><i>Government Auditing Standards</i>, Issued by the Comptroller<br/>General of the United States</b>  |            |
| Independent Auditor's Report on Internal Control Over Financial<br>Reporting and on Compliance and Other Matters Based on an<br>Audit of Financial Statements Performed in Accordance with<br><i>Government Auditing Standards</i> ..... | 17-18      |
| Management Response Letter.....  | 19         |

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Hernando County Education Direct Support Organization, Inc.  
Brooksville, Florida

### Report on the Audit of the Financial Statements

#### *Opinions*

We have audited the accompanying financial statements of the business-type activity and major fund of the Hernando County Education Direct Support Organization, Inc. (the Organization) as of and for the years ended June 30, 2025 and 2024, and the related notes to the financial statements, which collectively comprise the Organization's basic financial statements as listed in the table of contents.

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activity and major fund of the Organization as of June 30, 2025, and the respective changes in financial position, and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

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To the Board of Directors  
Hernando County Education Direct Support Organization, Inc.  
Brooksville, Florida

## INDEPENDENT AUDITOR'S REPORT

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required

To the Board of Directors  
Hernando County Education Direct Support Organization, Inc.  
Brooksville, Florida

#### **INDEPENDENT AUDITOR'S REPORT**

by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2025, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

*Purvis Gray*

December 10, 2025  
Ocala, Florida

**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2025 AND 2024**

This section of the Hernando County Education Direct Support Organization, Inc.'s (the Organization) annual financial report presents our discussion and analysis of financial performance for the fiscal periods ended on June 30, 2025 and 2024. Please read it in conjunction with the preceding Independent Auditor's Report and financial statements following this section.

### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of a series of financial statements. The Statements of Net Position and the Statements of Revenues, Expenses, and Changes in Fund Net Position provide information about activities and present a long-term view of financial position. The Statements of Cash Flows provide information regarding net cash from (used in) various activities.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. These notes are an integral part of these financial statements and should be read as a part of the financial statements in order for the reader to have a clear understanding of activities and performance.

### **FINANCIAL HIGHLIGHTS**

- The Organization's overall net position totaled \$3,024,886 as of the year ended June 30, 2025, as compared to \$1,661,833 as of the year ended June 30, 2024.
- Unrestricted net position totaled \$161,031 and \$7,624 for the years ended June 30, 2025 and 2024, respectively. These funds represent monies available to provide academic program support to students, teachers, and staff in Hernando County Public Schools, as well as general and administrative support.
- Restricted net position totaled \$2,838,714 and \$1,625,502 for the years ended June 30, 2025 and 2024, respectively. These funds or the value of donated items represent monies which have been limited by donors for a specific purpose.

### **FINANCIAL ANALYSIS**

|                                    | <b>2025</b>         | <b>2024</b>         |
|------------------------------------|---------------------|---------------------|
| Current Assets                     | \$ 2,557,662        | \$ 1,778,301        |
| Capital Assets                     | 25,141              | 28,707              |
| Other Assets                       | 447,310             | 755,892             |
| <b>Total Assets</b>                | <b>3,030,113</b>    | <b>2,562,900</b>    |
|                                    |                     |                     |
| Current Liabilities                | 5,227               | 238,092             |
| <b>Total Liabilities</b>           | <b>5,227</b>        | <b>238,092</b>      |
|                                    |                     |                     |
| Deferred Inflows                   | -                   | 662,975             |
| <b>Total Deferred Inflows</b>      | <b>-</b>            | <b>662,975</b>      |
|                                    |                     |                     |
| Net Position                       |                     |                     |
| Net Investment in Capital Assets   | 25,141              | 28,707              |
| Restricted                         | 2,838,714           | 1,625,502           |
| Unrestricted                       | 161,031             | 7,624               |
| <b>Net Position at End of Year</b> | <b>\$ 3,024,886</b> | <b>\$ 1,661,833</b> |

**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2025 AND 2024**

In comparing 2025 activity to 2024 activity, we note the following:

Total assets increased by 18%, or \$467,213.

There was a net decrease in total liabilities of (\$232,865).

Total net position increased by \$1,363,053.

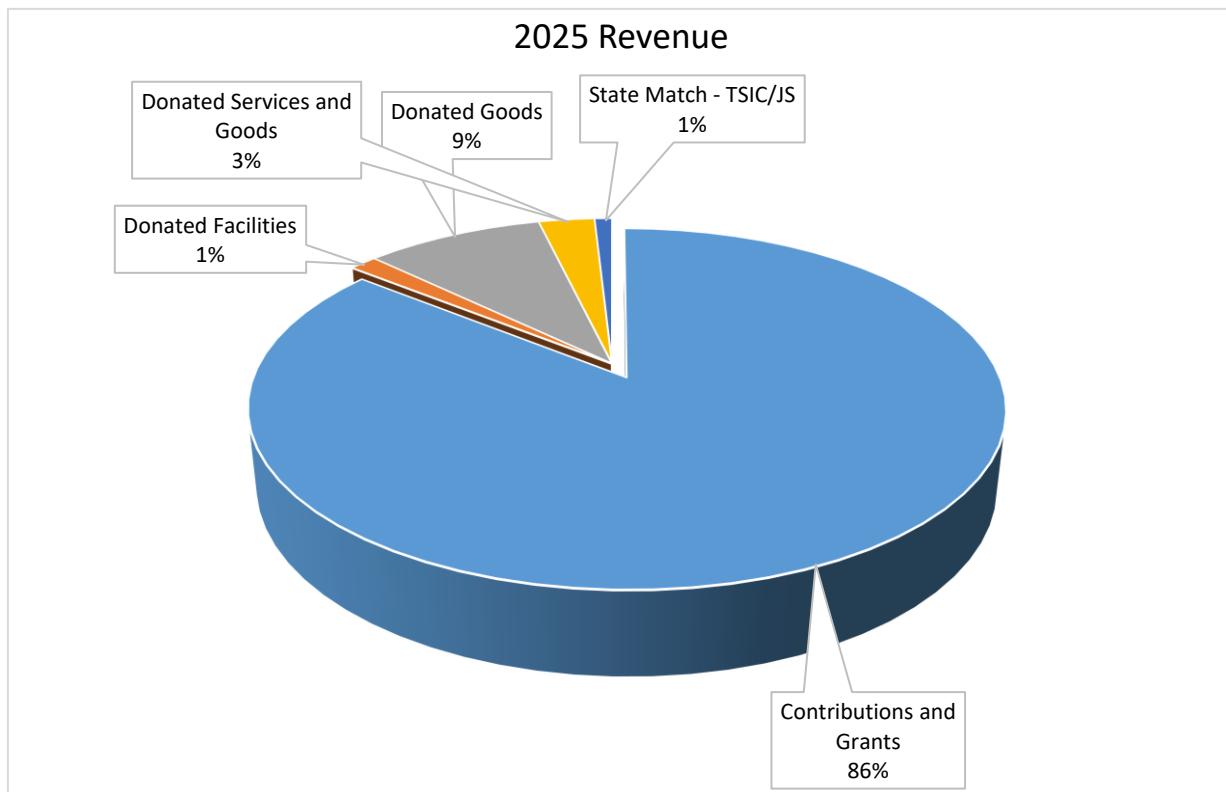
**CHANGES IN NET POSITION**

|  | <b>2025</b>         | <b>2024</b>         |
|--|---------------------|---------------------|
| <b>Revenue:</b>                          |                     |                     |
| Contributions and Grants                 | \$ 2,588,143        | \$ 1,282,120        |
| Donated Facilities                       | 43,400              | 43,400              |
| Donated Goods                            | 275,944             | 277,158             |
| Donated Services and Goods               | 86,278              | 180,386             |
| State Match - TSIC/JS                    | 26,853              | 37,232              |
| Specialty License Plates                 | 5,491               | 5,491               |
| Other                                    | 50                  | 70                  |
| <b>Total Revenue</b>                     | <b>3,026,159</b>    | <b>1,825,857</b>    |
| <b>Expenses:</b>                         |                     |                     |
| Grant Related Salary                     | 347,607             | 317,348             |
| Salary Expense                           | 51,285              | 57,751              |
| Scholarship Awards                       | 375,577             | 223,051             |
| Grants to Schools                        | 37,140              | 53,829              |
| TSIC Scholarship Payouts                 | 8,261               | 6,865               |
| Insurance                                | 449                 | 451                 |
| Bank Charges                             | 106,451             | 76,363              |
| Events and Fundraising                   | 10,055              | 5,826               |
| Memberships and Licenses                 | 83                  | -                   |
| Janitorial                               | 46,006              | 61,282              |
| Program Support                          | 18,563              | 18,398              |
| Professional Fees                        | Postage and Freight | 9                   |
| Recognition Awards                       | 13,697              | 14                  |
| Training                                 | 12,866              | 13,864              |
| Supplies                                 | 30,954              | 1,942               |
| Hurricane Assistance                     | 2,533               | 72,668              |
| Advertising and Marketing                | 43,400              | -                   |
| Travel Expenses                          | 233,347             | 12,139              |
| Miscellaneous                            | 6,070               | 6,023               |
| Donated Facilities                       | 30,954              | 3,419               |
| Grants to Teachers - Tools 4 Schools     | 43,400              | 43,400              |
| Repairs and Maintenance                  | 3,566               | 4,587               |
| Depreciation Expense                     | 94,590              | 3,566               |
| Donated Services and Goods               | <b>94,590</b>       | <b>218,784</b>      |
| <b>Total Expenses</b>                    | <b>1,663,106</b>    | <b>1,657,358</b>    |
| <b>Change in Net Position</b>            | <b>1,363,053</b>    | <b>168,499</b>      |
| <b>Net Position at Beginning of Year</b> | <b>1,661,833</b>    | <b>1,493,334</b>    |
| <b>Net Position at End of Year</b>       | <b>\$ 3,024,886</b> | <b>\$ 1,661,833</b> |

HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2025 AND 2024

Significant differences between 2025 and 2024 revenues and expenses are discussed below:

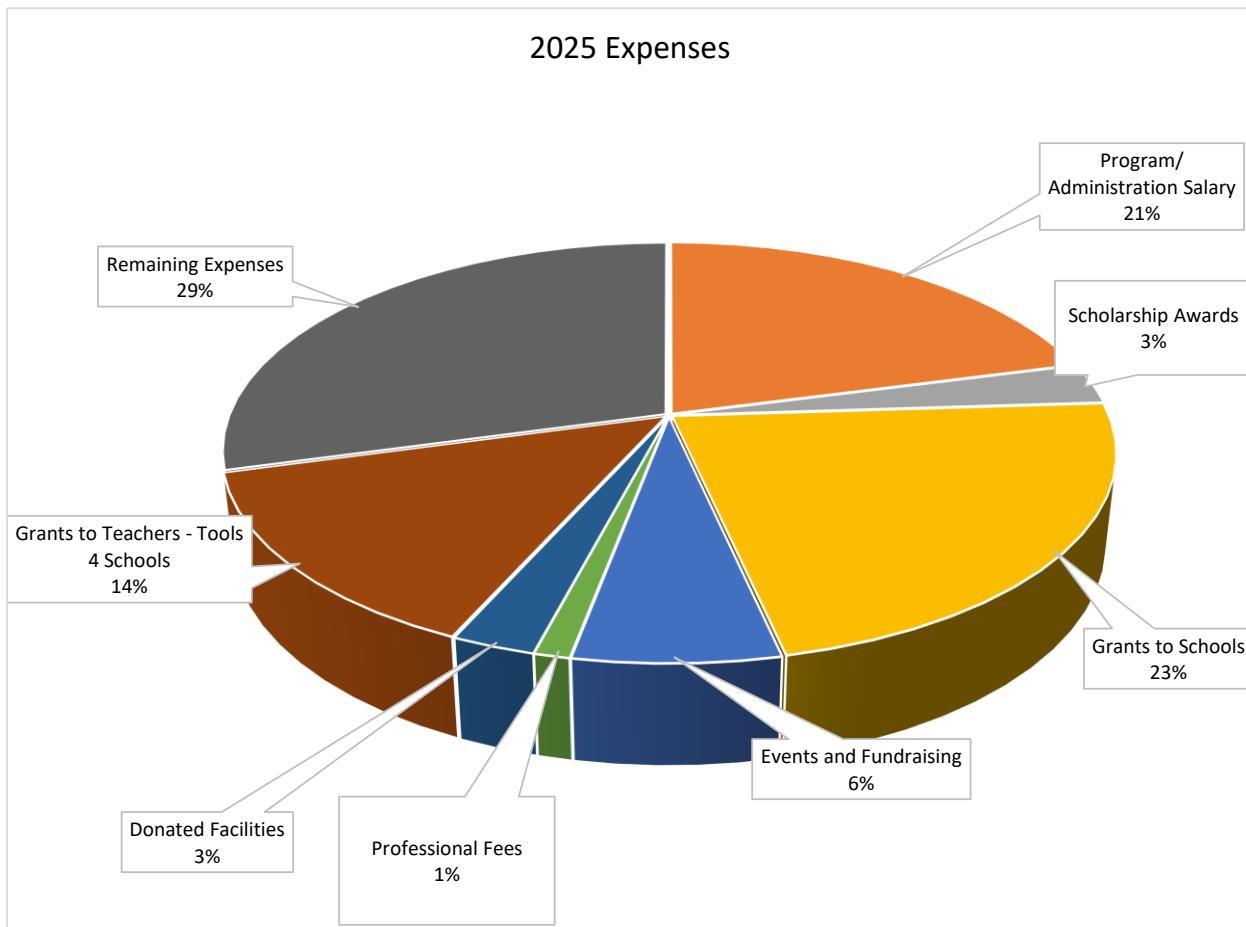
**REVENUES**



**Operating Revenue** – Overall Operating Revenue increased by 65.7%, or \$1,200,302. This overall increase was related to more fundraising and annual campaign efforts that overshadowed the reduction in donated goods, and donation for air rifle range.

HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2025 AND 2024

**EXPENSES**



**Program Expenses** – Overall Expenses increased by .3%, or \$5,748. The overall change remained consistent due to new hurricane assistance grant and increases in events/fundraising and grants to school. Those increases offset the reduction in Tools 4 Schools and donated services/goods.

**REQUESTS FOR INFORMATION**

This section of the Organization's annual financial report is designed to provide a general overview of the Organization's finances. Questions about any of the information provided in this report or requests for additional financial information should be addressed to the Hernando County Education Foundation at 900 Emerson Rd., Brooksville, Florida 34601.

## **FINANCIAL STATEMENTS**

**STATEMENTS OF NET POSITION**  
**AS OF JUNE 30, 2025 AND 2024**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

|   | <b>ASSETS</b>       |                     |
|---|---------------------|---------------------|
|   | <b>2025</b>         | <b>2024</b>         |
| <b>Assets</b>   |                     |                     |
| <b>Current Assets:</b>  |                     |                     |
| Cash and Cash Equivalents   | \$ 889,585          | \$ 1,498,662        |
| Pledges Receivable  | 5,766               | 21,962              |
| Due from School District  | 85,441              | -                   |
| Contributions Receivable  | 21,000              | 7,719               |
| Take Stock in Children Receivable                                       | 7,660               | 7,449               |
| Prepaid Expenses  | 5,932               | 5,528               |
| Inventory - Tools 4 Schools   | 224,713             | 193,327             |
| Inventory - Operation Cinderella and Other Donated Items                | 70,975              | 43,654              |
| Construction in Progress (Air Gun Range - On Behalf of School District) | 1,246,590           | 336,097             |
| <b>Total Current Assets</b>   | <b>2,557,662</b>    | <b>2,114,398</b>    |
| <b>Capital Assets:</b>  |                     |                     |
| Vehicles and Equipment  | 35,660              | 35,660              |
| Accumulated Depreciation  | (10,519)            | (6,953)             |
| <b>Total Capital Assets</b>   | <b>25,141</b>       | <b>28,707</b>       |
| <b>Other Assets:</b>  |                     |                     |
| Take Stock in Children Scholarship (Contract Value)                     | 401,551             | 354,667             |
| Jump Start (Contract Value)   | 45,759              | 65,128              |
| <b>Total Other Assets</b>   | <b>447,310</b>      | <b>419,795</b>      |
| <b>Total Assets</b>   | <b>3,030,113</b>    | <b>2,562,900</b>    |
| <b>LIABILITIES AND NET POSITION</b>                                     |                     |                     |
| <b>Liabilities</b>  |                     |                     |
| Accounts Payable  | -                   | 15,001              |
| Construction and Retainage Payable                                      | -                   | 221,140             |
| Accrued Payroll and Related Expenses                                    | 5,227               | 1,951               |
| <b>Total Liabilities</b>  | <b>5,227</b>        | <b>238,092</b>      |
| <b>Deferred Inflows</b>   |                     |                     |
| Unearned Revenues - Air Gun Range                                       | -                   | 662,975             |
| <b>Total Deferred Inflows</b>   | <b>-</b>            | <b>662,975</b>      |
| <b>Net Position</b>   |                     |                     |
| Net Investment in Capital Assets  | 25,141              | 28,707              |
| <b>Restricted:</b>  |                     |                     |
| Air Gun Range   | 1,246,590           | 336,097             |
| Tools 4 Schools   | 224,713             | 193,327             |
| Operation Cinderella  | 70,975              | 43,654              |
| Scholarships  | 434,300             | 379,077             |
| Take Stock in Children  | 401,551             | 354,667             |
| Jump Start  | 45,759              | 65,128              |
| Classroom Grants/School Donations                                       | 414,826             | 253,552             |
| <b>Unrestricted</b>   | <b>161,031</b>      | <b>7,624</b>        |
| <b>Total Net Position</b>   | <b>\$ 3,024,886</b> | <b>\$ 1,661,833</b> |

See accompanying notes.

**STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

|  | <b>2025</b>         | <b>2024</b>         |
|--|---------------------|---------------------|
| <b>Operating Revenues</b>              |                     |                     |
| State Revenues - TSIC                  | \$ 30,517           | \$ 29,796           |
| State Match - TSIC                     | 26,853              | 37,232              |
| Contributions - Unrestricted           | 710,205             | 337,942             |
| Contributions - Restricted             | 767,219             | 428,055             |
| Contributions - Air Gun Range          | 909,564             | 336,097             |
| Contributions - Scholarships           | 152,039             | 150,230             |
| Specialty License Plate Revenue        | 5,491               | 5,491               |
| Contributions - Administrative         | 18,599              | -                   |
| Donated Facilities                     | 43,400              | 43,400              |
| Donated Goods - Tools 4 Schools        | 240,339             | 265,763             |
| Donated Goods - Operation Cinderella   | 35,605              | 11,395              |
| Donated Services and Goods             | 86,278              | 180,386             |
| Return of Unused Grant Funds           | 50                  | 70                  |
| <b>Total Operating Revenues</b>        | <b>3,026,159</b>    | <b>1,825,857</b>    |
| <b>Operating Expenses</b>              |                     |                     |
| Salary Expenses                        | 347,607             | 317,348             |
| Scholarship Awards                     | 51,285              | 57,751              |
| Grants to Schools                      | 375,577             | 223,051             |
| Grants to Teachers - Tools 4 Schools   | 233,347             | 455,788             |
| TSIC Scholarship Payouts               | 37,140              | 53,829              |
| Donated Facilities                     | 43,400              | 43,400              |
| Donated Services and Goods             | 94,590              | 218,784             |
| Insurance                              | 8,261               | 6,865               |
| Bank Charges                           | 449                 | 451                 |
| Events and Fundraising                 | 106,451             | 76,363              |
| Memberships, Dues, and Licenses        | 10,055              | 5,826               |
| Janitorial                             | 83                  | -                   |
| Program Support                        | 46,006              | 61,282              |
| Professional Fees                      | 18,563              | 18,398              |
| Postage and Freight                    | 9                   | 14                  |
| Recognition Awards                     | -                   | 13,864              |
| Training                               | 2,533               | 1,942               |
| Supplies                               | 115,197             | 72,668              |
| Advertising and Marketing              | 13,697              | 12,139              |
| Travel Expenses                        | 12,866              | 6,023               |
| Repairs and Maintenance                | 6,070               | 4,587               |
| Depreciation Expense                   | 3,566               | 3,566               |
| Hurricane Assistance                   | 105,400             | -                   |
| Miscellaneous                          | 30,954              | 3,419               |
| <b>(Total Operating Expenses)</b>      | <b>(1,663,106)</b>  | <b>(1,657,358)</b>  |
| <b>Change in Net Position</b>          | <b>1,363,053</b>    | <b>168,499</b>      |
| <b>Net Position, Beginning of Year</b> | <b>1,661,833</b>    | <b>1,493,334</b>    |
| <b>Net Position, End of Year</b>       | <b>\$ 3,024,886</b> | <b>\$ 1,661,833</b> |

See accompanying notes.

**STATEMENTS OF CASH FLOWS**  
**FOR THE YEARS ENDED JUNE 30, 2025 AND 2024**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

|  | <b>2025</b>              | <b>2024</b>                |
|--|--------------------------|----------------------------|
| <b>Cash Flows from Operating Activities</b>  |                          |                            |
| Receipts from Contributions  | \$ 1,812,125             | \$ 1,855,607               |
| Receipts from Government Grants and Match  | 5,491                    | 5,491                      |
| Other Receipts   | 15,945                   | 40,448                     |
| Payments to Employees for Services   | (350,883)                | (315,397)                  |
| Payments to Vendors  | (703,742)                | (58,392)                   |
| Payments for Scholarships Awarded  | (101,943)                | (111,580)                  |
| Payments for School Grants   | (375,577)                | (223,051)                  |
| <b>Net Cash Provided by (Used in) Operating Activities</b>                                       | <b><u>301,416</u></b>    | <b><u>1,193,126</u></b>    |
| <b>Cash Flows from Capital and Related Financing Activities</b>                                  |                          |                            |
| Purchase of Capital Additions - On Behalf of School District (Air Gun Range)                     | (910,493)                | (336,097)                  |
| <b>Net Cash Used for Capital and Related Financing Activities</b>                                | <b><u>(910,493)</u></b>  | <b><u>(336,097)</u></b>    |
| <b>Net Increase (Decrease) in Cash and Cash Equivalents</b>                                      | <b><u>(609,077)</u></b>  | <b><u>857,029</u></b>      |
| <b>Cash and Cash Equivalents at Beginning of Year</b>  | <b><u>1,498,662</u></b>  | <b><u>641,633</u></b>      |
| <b>Cash and Cash Equivalents at End of Year</b>  | <b><u>\$ 889,585</u></b> | <b><u>\$ 1,498,662</u></b> |
| <b>Reconciliation of Operating Income to Net Cash Used in (Provided by) Operating Activities</b> |                          |                            |
| Operating Income   | \$ 1,363,053             | \$ 168,499                 |
| Adjustments to Reconcile Operating Income to Net Cash  |                          |                            |
| Provided by (Used in) by Operating Activities:   |                          |                            |
| Donated Items - Inventory and Scholarships   | (39,635)                 | 234,729                    |
| Depreciation   | 3,566                    | 3,566                      |
| Decrease (Increase) in:  |                          |                            |
| Pledges, Contributions, and Take Stock in Children Receivables                                   | 2,704                    | 28,698                     |
| Due from School District   | (85,441)                 | -                          |
| Prepaid Expenses   | (404)                    | (499)                      |
| Inventory - Operation Cinderella and Tools 4 Schools   | (5,323)                  | (27,894)                   |
| Scholarships Purchased - Take Stock in Children  | (41,264)                 | (25,969)                   |
| Increase (Decrease) in:  |                          |                            |
| Accounts Payable and Accrued Payroll Expenses  | (232,865)                | 16,952                     |
| Construction and Retainage Payable   | -                        | 221,140                    |
| Unearned Revenues  | <u>(662,975)</u>         | <u>573,904</u>             |
| Total Adjustments  | <u>(1,061,637)</u>       | <u>1,024,627</u>           |
| <b>Net Cash Provided by (Used in) Operating Activities</b>                                       | <b><u>\$ 301,416</u></b> | <b><u>\$ 1,193,126</u></b> |

**Supplemental Information**

|  |            |            |
|--|------------|------------|
| Non-Cash Donations:  |            |            |
| Donated Inventory (Tools 4 Schools and Operation Cinderella) | \$ 268,952 | \$ 494,187 |
| Donated Facilities   | 43,400     | 43,400     |
| Donated Goods for Annual Campaign                            | 86,278     | 180,386    |
| State Match - Jump Start                                     | -          | 2,872      |
| State Match - Take Stock in Children                         | 34,021     | 40,420     |

See accompanying notes.

**NOTES TO FINANCIAL STATEMENTS**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

**Note 1 - Summary of Significant Accounting Policies**

**Organization**

Hernando County Education Direct Support Organization, Inc. (the Organization) is a non-profit corporation, organized solely for education support purposes pursuant to Florida Statutes Section 617 and to act as a direct support organization as set forth in Section 1001.453(4) of the Florida Statutes.

The specific and exclusive purpose of the Organization is to create partnerships that advance student achievement and promote excellence for the benefit of public pre-kindergarten through 12<sup>th</sup> grade education in Hernando County, Florida.

**Program Information**

*Operation Cinderella*—the Organization accepts donations of prom, homecoming, and formal dresses. With the donated goods, the Organization offers for young ladies to utilize the dresses in order to attend the various school dances and events. On a smaller scale, the Organization also receives men's suits for the same purposes.

*Specialty License Plate*—the Organization receives revenues from the state for individuals that purchase a specialty license plate.

*Tools 4 Schools*—the Organization receives donated goods or directed gifts for the purpose of stocking the Tools 4 Schools pantry. The teachers may visit and take supplies for their classrooms and students in need.

*Classroom Grants*—grants to classrooms are provided through several means. The Organization is a member of Consortium and applies for grants on behalf of teachers and students. Also, community members can provide grant funds to the Organization that are provided to the applicable classrooms.

*Recognition Events*—events held for the recognition of outstanding teacher and support-related employees for their efforts to help students in Hernando County, turnaround student, retiree celebration, volunteer and business partner recognition. In addition, the Organization receives community donations to support a parent and teacher academy and new teacher orientation to the individuals of the school district.

*School Donations*—the Organization receives community donations, and these funds are then provided to the respective schools or teachers as per the school district requirement.

*Scholarships*—the Organization receives awarded scholarship funds from various sources and provides them to individuals on a semester-by-semester basis.

*Specific School Donation*—the Organization receives donations that are intended for specific school donation use that are subsequently passed on to that organization.

**NOTES TO FINANCIAL STATEMENTS**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

*Take Stock in Children*—the Organization, through its donors for the Take Stock in Children program, purchases two-year or four-year scholarship contracts from the Florida Prepaid College Foundation. The State of Florida, through the Florida Prepaid College Foundation, matches, dollar-for-dollar, the cost of these scholarship contracts purchases and holds the full value of the scholarship contracts, including changes in the scholarship contract value, on behalf of the Organization. In addition, the Organization requests reimbursement from the program for certain operational costs.

*Jump Start*—the Organization, through its donors for the Jump Start program, purchased scholarships at a 2 for 1 ratio with the state for use as of August 2023. The program encourages children to start a secondary education program immediately after high school by making the funds available.

**Measurement Focus, Basis of Accounting, and Financial Statement Presentation**

The financial statements of the Organization have been prepared in accordance with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting.

The Organization prepares its financial statements using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded when incurred.

**Fund Accounting**

The financial statements are presented in accordance with principles of fund accounting, whereby revenues and expenses are classified into funds according to specified purposes. Currently, the Organization has one operating fund, which contains restricted and unrestricted components. The Organization's operating account includes unrestricted and restricted resources, representing the portion of expendable and non-expendable funds that are available for support of operations and funds available for use in accordance with specific restrictions, respectively. When both restricted and unrestricted resources are available for use, it is the Organization's policy to use restricted resources first, then unrestricted resources as they are needed.

**Income Taxes**

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, the financial statements do not reflect a provision for income taxes.

The Organization files income tax returns in the U.S. federal jurisdictions.

**Cash and Cash Equivalents**

For purposes of the statements of cash flows, the Organization considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents.

**Classification of Revenues and Expenses**

The Organization classifies its revenues and expenses as operating or non-operating. Operating revenues include the primary activities of contributions from donors, program revenues, special events, and other activities. Operating expenses include the primary activities of grants to schools, salaries, fundraising, and other expenses. There were no non-operating revenues or expenses.

**NOTES TO FINANCIAL STATEMENTS**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

**Grants Receivable**

Grants receivable consisted of grant funds and other scholarship related receivables. Management anticipates subsequent receipt of all of these funds; therefore, no allowance amount was recorded.

**Contributions Receivable**

Contributions receivable consisted of contributed funds received prior to fiscal year-end and deposited just after fiscal year-end. Management anticipates subsequent receipt of all of these funds; therefore, no allowance amount was recorded. As of June 30, 2025 and 2024, contributions receivable was \$21,000 and \$7,719, respectively.

**Take Stock in Children Receivable**

The Organization receives quarterly grant installments from the Take Stock in Children program for the reimbursement of operational expenses of the program. As of June 30, 2025 and 2024, accounts receivable of \$7,660 and \$7,449, respectively, have been recorded for quarterly grant installments unpaid as of these dates. No allowance for uncollectible receivables related to these amounts has been recorded, as these amounts are expected to be collected in the ordinary course of business within a year.

**Pledges Receivable**

Pledges receivable consisted of community member pledged revenues. Management anticipates a portion to be uncollectible and the allowance is built off on subsequent collections through the date of issuance. As of June 30, 2025 and 2024, pledges receivable was \$5,766 and \$21,962, and the allowance for doubtful accounts was \$0 and \$0, respectively.

**Inventory**

Inventory consists of donated supplies used for program services specified by the donor. Contributions of inventory are stated at fair value determined by the first-in, first-out method. The Organization receives and distributes contributions for the new Tools 4 Schools program to assist teachers with classroom supplies and donated prom/homecoming dresses for the Operation Cinderella program.

**Capital Assets**

During the previous year, the Organization received a donated, used school bus to be accounted for as a capital asset. Donated services were received in the current year to place the vehicle into operations. Donated capital assets are valued at their estimated acquisition value on the date received. It is the Organization's policy to capitalize all capital assets with values over \$5,000. The Organization will depreciate the school bus over the useful life of 10 years using the straight-line method. In addition, the Organization purchased a trailer for use with events.

**In-Kind Contributions**

Contributions of services and donated items, which are provided to the Organization, have been recorded in the accompanying financial statements. These contributions are recorded at their estimated fair values at the date of receipt. Volunteer services provided during events held by the Organization do not meet the criterion used to record donated services and have not been recorded in the financial statements.

**NOTES TO FINANCIAL STATEMENTS**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

**Accounting Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Unearned Revenue**

The Organization received advanced funds for a JROTC Air Gun Range prior to fiscal year-end. As of June 30, 2025 and 2024, unearned revenue was \$0 and \$662,975, respectively.

**Revenue Recognition**

All contributions are considered available for the Organization's general programs unless specifically restricted by the donor. The Organization recognizes gifts of cash or pledges receivable as revenue when all eligibility requirements have been met. Donations of other non-monetary items are recorded as revenue based on their acquisition value at the date of the gift.

**Net Position**

The Organization's net position is classified in three components. Net investment in capital assets consists of capital assets net of accumulated depreciation. Restricted net position is non-capital assets that must be used for a particular purpose, as specified by grantors or contributors external to the Organization. Unrestricted net position is the remaining net amount of assets that do not meet the definition of investment in capital assets, net of related debt or restricted net position.

**Subsequent Events**

The Organization has evaluated events and transactions for potential recognition or disclosure in the financial statements through December 10, 2025, the date the financial statements were available to be issued.

**Note 2 - Assets Held by Others**

**Take Stock in Children Scholarship Program Overview**

The Organization, through its donors for the Take Stock in Children program, will purchase two-year or four-year scholarship contracts from the Florida Prepaid College Foundation. The State of Florida, through the Florida Prepaid College Foundation, matches, dollar-for-dollar, the cost of these scholarship contracts purchases and holds the full value of the scholarship contracts, including changes in the scholarship contracts' contract value, on behalf of the Organization.

The Organization exercises control over these scholarship contracts by selecting students from Hernando County School District (the District) to participate in the Take Stock in Children program. Upon completion of the program and graduation from high school, the full contract value of these scholarship contracts are provided to the students for their college education. Any unused scholarships may be reinvested in new scholarship contracts to be provided to new students or existing students.

**NOTES TO FINANCIAL STATEMENTS**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

**Florida Prepaid Scholarships Utilized, Net of Value Adjustment and Contract Value**

The Organization has reported the Florida prepaid scholarships utilized, net of value adjustment based on information provided by the Florida Prepaid College Foundation. This component consists of changes in the value of the scholarship related to the scholarships usage by students, as well as changes in the value of the scholarship contracts as a result of changes in tuition costs at Florida universities and colleges.

The Organization has reported the current value of the scholarship contracts based on information provided by the Florida Prepaid College Foundation.

The following is the contract value as of June 30, respectively:

|                       | <b>2025</b>              | <b>2024</b>              |
|-----------------------|--------------------------|--------------------------|
| <b>Contract Value</b> | <u><u>\$ 401,551</u></u> | <u><u>\$ 354,667</u></u> |

**Jump Start Scholarship Program Overview**

The Organization, through its donors for the Jump Start program, will purchase scholarship contracts from the Florida Prepaid College Foundation. The State of Florida, through the Florida Prepaid College Foundation, matches, 2 for 1, the cost of these scholarship contracts purchases and holds the full value of the scholarship contracts on behalf of the Organization.

The Organization exercises control over these scholarship contracts by selecting students from the District to participate in the Jump Start program. Upon completion of the program and graduation from high school, the match for the scholarship contracts at the time of purchase and then the amounts are provided to the students for their college education.

**Contract Value**

The Organization has reported the current value of the scholarship contracts based on information provided by the Florida Prepaid College Foundation, which values the scholarship contracts based on the immediate availability to match amounts purchased.

The following is the contract value as of June 30, respectively:

|                       | <b>2025</b>             | <b>2024</b>             |
|-----------------------|-------------------------|-------------------------|
| <b>Contract Value</b> | <u><u>\$ 45,759</u></u> | <u><u>\$ 65,128</u></u> |

**Note 3 - Capital Assets**

|   | <b>Beginning<br/>Balance</b> | <b>Additions</b>         | <b>Deletions</b>   | <b>Ending<br/>Balance</b> |
|---|------------------------------|--------------------------|--------------------|---------------------------|
| <b>Business-Type Activities</b>                 |                              |                          |                    |                           |
| Equipment                                       | \$ 35,660                    | \$ -                     | \$ -               | \$ 35,660                 |
| Less: Accumulated Depreciation<br>for Equipment | (6,953)                      | (3,566)                  | -                  | (10,519)                  |
| <b>Business-Type Activities</b>                 |                              |                          |                    |                           |
| <b>Capital Assets, Net</b>                      | <u><u>\$ 28,707</u></u>      | <u><u>\$ (3,566)</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 25,141</u></u>   |

**NOTES TO FINANCIAL STATEMENTS**  
**HERNANDO COUNTY EDUCATION DIRECT SUPPORT ORGANIZATION, INC.**  
**BROOKSVILLE, FLORIDA**

**Note 4 - Specialty License Plate Revenue**

For the fiscal year ended June 30, 2025 and 2024, the Organization received \$5,491 and \$5,491, respectively, of specialty license plate revenue from the State of Florida Department of Highway Safety and Motor Vehicles.

Pursuant to Section 320.08056 of the Florida Statutes, the Organization may not use specialty license plate revenue, or any interest earned from those fees, for commercial or for-profit activities, or for general or administrative expenses, except as authorized by Florida Statutes.

**Note 5 - Concentration of Credit Risk**

**Demand Deposits**

The Organization maintains demand deposit accounts with a financial institution in which funds are insured by the Federal Deposit Insurance Corporation (FDIC). At times throughout the year, the funds held in these accounts may exceed FDIC limits.

**Note 6 - Related-Party Transactions**

Several of the board members are employed by the District or corporations that donate or provide goods to the Organization.

The District provides donated services and payments for services to the Organization, including office space, information technology, utilities, and financial audit and tax preparation. The value of the donated office space for the 2025 fiscal year was \$43,400, and the amount recognized for 2024 was \$43,400.

The Foundation received a cash donation for the construction of a JROTC Air Gun Range. The donation was not sufficient to pay for the completion of the range. The school district agreed to contribute to the project and cover the overage. As of fiscal year-end, the District had paid \$161,148 and owed \$85,441.

**Note 7 - Commitments**

The Organization received a commitment from a community member to fund the construction of a JROTC Air Gun Range at Central High School. The total anticipated project costs are \$1,000,000. As of June 30, 2025 and 2024, the Organization received \$89,999 and \$910,001, respectively, to pay for anticipated project costs and incurred costs of \$1,246,590 and \$336,097, respectively. The school district has committed to contributing the funds necessary to cover the overage.

**ADDITIONAL ELEMENTS OF REPORT PREPARED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*,  
ISSUED BY THE COMPTROLLER GENERAL OF THE UNITED STATES**

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Board of Directors  
Hernando County Education Direct Support Organization, Inc.  
Brooksville, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the business-type activity and major fund of Hernando County Education Direct Support Organization, Inc. (the Organization) as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Organization's basic financial statements, and have issued our report thereon dated December 10, 2025.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. We identified a certain deficiency in internal control that we consider to be a significant deficiency:

**CERTIFIED PUBLIC ACCOUNTANTS**  
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To the Board of Directors  
Hernando County Education Direct Support Organization, Inc.  
Brooksville, Florida

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

- **2014-1 Segregation of Duties**—Currently, the Organization's staff consists of a few individuals that have complete access to all accounting transactions, including the receiving and disbursement processes and cash and account reconciliation processes. These issues create a deficiency in internal controls such that there is a lack of proper segregation of duties in the accounting function.

This issue is common with small organizations of this size. It is our understanding that the Organization has an audit and finance committee that was formed to oversee accounting transactions and financial statements and reports. Additional oversight is provided by the Board of Directors and Executive Committee.

We recommend that the Organization continue this oversight to mitigate this condition.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, non-compliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*.

**Management's Response to the Above Significant Deficiency in Internal Control**

*Government Auditing Standards* requires the auditor to perform limited procedures on management's response to the finding identified in our audit and described above. Management's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Purvis Gray*

December 10, 2025  
Ocala, Florida



**To:** HCEF Board of Directors  
**Re:** Independent Auditor's Report – Segregation of Duties

**Chief Executive Officer**

Tammy Brinker

**President**

Kandice Christmas

**President Elect**

Jessica Zimmerman

**Vice President**

Sharon Twyman

**Secretary/Treasurer**

Debbye Warrell

**Past President**

Debra Myers

**Governance**

Lisa Becker

**Marketing and Communication Chair**

Tori Hunt

**Board of Directors**

Michael Gunther

Ben Prescott

Jarvis Upshaw

Fred Weber

Joe Pastore

Michael O'Brien

Justen Early (Academy of Teachers)

Ray Pinder (Superintendent)  
(School Board and Ex Officio)

Kaycee Hawkins  
School Board Member Liaison  
(School Board and Ex Officio)

Gus Guadagnino (Ex Officio)

Ray Mooney (Ex Officio)

Dear Board Members,

The following is management's response to the **Independent Auditor's Report** for the fiscal year **July 1, 2024 through June 30, 2025**, specifically addressing the observation related to segregation of duties.

**2014-1 Segregation of Duties**

Management acknowledges the auditor's observation regarding segregation of duties, which is a common challenge for organizations with limited staffing. In response, we note that in **2014**, the Hernando County Education Foundation established a **Finance and Audit Committee** specifically charged with providing enhanced financial oversight.

This committee conducts **regular monthly reviews** of the Foundation's financial statements and accounting activities and works closely with management to ensure appropriate controls, transparency, and accountability are maintained. The auditors have recognized this governance structure as a mitigating control.

While full segregation of duties is not always practical given the size of the organization, management and the Board believe that the continued involvement of the **Board of Directors, Finance and Audit Committee**, and established approval and review processes provide sufficient oversight to safeguard the Foundation's financial integrity. Management will continue to evaluate opportunities to strengthen internal controls as organizational capacity allows.

Please feel free to contact me if you have any questions or would like additional information.

Tax ID: 59-3031959

Sincerely,

*Tammy Brinker*

Tammy Brinker  
Chief Executive Officer  
Hernando County Education Foundation  
[brinker\\_t@hcsb.k12.fl.us](mailto:brinker_t@hcsb.k12.fl.us)  
(Phone) 352-797-7313 (Ext.0)  
(Fax) 352-797-7177



The Hernando County Education Foundation is a non-profit 501(c)(3) organization dedicated to creating partnerships that advance student achievement and promote excellence within Hernando County Public Education.

A COPY OF THE OFFICIAL REGISTRATION AND FINANCIAL INFORMATION MAY BE OBTAINED FROM THE DIVISION OF CONSUMER SERVICES BY CALLING TOLL-FREE WITHIN THE STATE, 1-800-435-7352. REGISTRATION DOES NOT IMPLY ENDORSEMENT, APPROVAL, OR RECOMMENDATION BY THE STATE REGISTRATION #ch2624.

# **PURVIS GRAY**

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